

3rd November 2014

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John Biggs, AM,  
Chair of the Police and Crime Committee  
London Assembly  
City Hall  
The Queen's Walk  
London SE1 2AA

**Craig Mackey QPM**  
**Deputy Commissioner of Police**  
**of the Metropolis**

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Dear John

Please see the responses below to your questions following the Budget and Performance Committee meeting on 11 September, as received by the MPS on 22 September.

**1) Specific grants – At the meeting, you discussed the different specific grants that the MPS receives from central government over which it has no control. Please provide, for each year of the current spending review period (2010-11 to 2015-16), the grant income that the MPS has received from the government for the following:**

- National, International and Capital City funding
- ACPO Terrorism and Allied Matters funding (i.e. for counter-terrorism)
- TfL
- Other significant specific grants not listed above

These are listed below and will form part of the November 2014 MPS budget submission:

MPS Specific Grants/Income	Actual Grants				Budget 2014/15 £m	Notes
	2010/11 £m	2011/12 £m	2012/13 £m	2013/14 £m		
NIACC	208.00	200.00	189.00	185.00	176.20	Paid as part of main Police Grant.
CT	198.40	192.34	199.21	199.50	244.27	Grants merged for 2014/15.
ACPO TAM	40.73	37.94	42.60	42.54		Grants merged for 2014/15.
DSP (now PSG)	109.83	112.50	108.58	106.40	101.65	
Neighbourhood Policing Fund	95.51	103.40	101.27	-	-	Paid as part of main Police Grant from 2013/14.
Special Constabulary Grant	2.82	1.50	-	-	-	Stopped in 2012/13.
Budget Resilience Grant			90.00			One off.
Loan Charges Grant	1.98	1.87	1.62	1.23		
Crime Fighting Fund	72.98	-	-	-	-	Moved to main Police Grant.
Rule 2 Grant	54.70	-	-	-	-	Moved to main Police Grant.
Basic Command Unit Fund	7.90	-	-	-	-	Moved to main Police Grant.
Olympic 2012 Funding	22.91	37.03	99.42	0.08	-	
TFL (Income)	88.48	85.89	92.76	91.70	91.30	
<b>Total</b>	<b>904.24</b>	<b>772.47</b>	<b>924.46</b>	<b>626.45</b>	<b>613.42</b>	

2015/16 Details will form part of the November 2014 budget submission.

**2) Savings – At the meeting, you said that the MPS might need to make cumulative savings of around £700-800 million in the next spending review period (2016-17 to 2019-20). Against what baseline?**

Including 2015/16, the MPS needs to save between £770m and £970m by the end of 2019/20. Once 2015/16 is balanced, the MPS will need to save between £520m and £720m over the next spending review period.

**3) Introducing new technology – At the meeting, you said that the MPS has a “piece of work that will come out very shortly...which is around transforming what the [MPS] technology activity looks like”. Given the Committee’s interest in the MPS’ plans to improve how it uses technology, please could you provide further details of this work, including the terms of reference, the report author and your expected completion date? Please also confirm that you will share the results with the Committee as soon as the report is approved.**

This refers to work being carried out as part of the MPS’s Commercial Programme in relation to how we manage our ICT infrastructure. This is referenced in the response to question four below.

**4) Commercial programme – At the meeting, you mentioned that there are seven areas/services that the MPS is looking at to see if it can “compete” them. Please could you provide a description of these seven areas and what savings and service improvements you hope to achieve.**

The seven areas of the commercial programme include: Corporate Real Estate, Transport Services, Business Support Services, Logistics, ICT Services, Command and Control, and Criminal Justice.

Future savings are estimated in the region of £60m however outline business cases are being worked on and as a result of this there will be more clarity on the level of savings that will be achievable. There are significant savings included within the current financial strategy for Corporate Real Estate (£70m by 2019/20) and Total Technology (£68m by 2017/18).

#### Service Improvements

The Commercial Programme is focusing on making support services more effective, efficient and economic. We are aiming for Services to be delivered to the appropriate level of quality for less cost.

**1. Corporate Real Estate - A Facilities Management Integrator has been appointed to generate substantial efficiencies within the facilities management chain and deliver improved service levels.**

**2. Transport Services - On Fleet activities, we have reviewed our current arrangements and may retender for services later this year. We are seeking to simplify Fleet Services and deliver better value for money, without the MPS privatising or losing control of the services.**

**3. Business Process Outsourcing (HR, Finance, Procurement and associated IT systems) - We are currently assessing all the pros, cons and overall viability of all the potential solutions - both in the market and in-house - to reduce costs and improve quality of service delivery.**

**4. Logistics** - We have begun the procurement for a National Uniform Managed Service. This new arrangement will enable the MPS to purchase new uniform as part of the national offering, at a reduced cost.

**5. ICT - Infrastructure**

We are already preparing to retender for infrastructure and other ICT services as the existing contract is due to expire in December 2015.

**6. Command & Control Futures**

A replacement Command & Control system is required to enhance capabilities and deliver future savings.

**7. Criminal Justice**

Not yet identified as scoping has only just started.

Please let me know if you require any further information.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Craig Mackey". The signature is fluid and cursive, with the first name "Craig" being more prominent than the last name "Mackey".

**Craig Mackey**  
**Deputy Commissioner**